

ANNUAL REPORT 2018



YOUR REGULAR GIFTS KEEP BALLIOL OPEN TO ALL

GIFTS MAKE AN IMPACT ACROSS THE CENTURIES

COLLEGE FINANCES 2016/17

3

THANK YOU

In this report, we celebrate your support of the College and the transformational impact the generosity of Old Members and friends has on the lives of our students. We present our financial performance for the period August 2016–July 2017 and we recognise and thank all donors in the 2017 calendar year.



FROM THE MASTER

I write this as I am well into doing things 'for the last time' as Master. Although the national position of higher education in the country seems under political siege, and the atmosphere is uneasy, Balliol is about as well placed as any institution to weather the turbulence ahead of us.

Our day-to-day finances are stable, we have an exciting new construction of student housing now underway, and we have six and counting new young Fellows, significantly adding to both our tutorial and research strength, or in other words to the very heart of the College. The University was first in the *Times Higher Education* international league tables for the second year running, while the College has remained in the top five of the Norrington table over the last three years (if we consider average points gained rather than place from year to year – in all seriousness a better measure).

I thank all of you whose continued generosity has contributed so greatly to our achievements. Floreat Domus.

Sir Drummond Bone (1968)

HIGHLIGHTS OF THE FINANCIAL YEAR

£10,032,933 was raised in new gifts and pledges



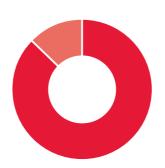
£1.2M was given to students in prizes, scholarships, bursaries and other financial help



£6.7M income was received from legacies and donations: **DOUBLE** last year's total



WHO GAVE



2,908
alumni, current members
and friends, including

young alumni donors

REFUGEE SCHOLARSHIP

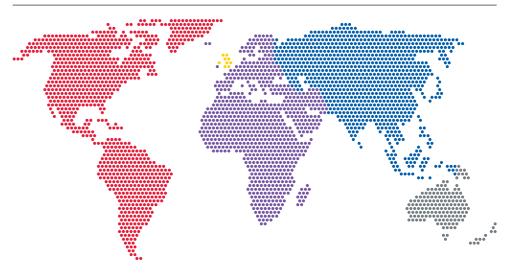


80% of students gave to the Students' Giving Campaign

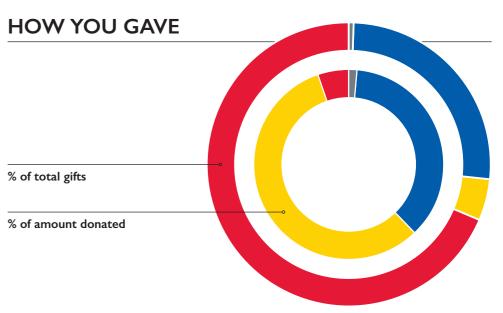


7 alumni and friends of Balliol ran marathons, raising £5,338

GIVING AROUND THE WORLD



Region	% total alumni	% total alumni donors	% total given
Americas	15.66%	15.47%	22.41%
Asia	4.32%	2.44%	4.43%
Australasia	3.14%	1.88%	0.48%
Europe, Middle East and Africa	9.95%	5.99%	2.49%
O UK	66.91%	74.22%	70.18%



Fund category	% of total gifts	% of amount donated	Amount donated
General Endowment	0.6	1.44	£144,474
Student support and scholarships	26.07	36.52	£3,664,027
Tutorial Fellowships and academic posts	4.79	57.01	£5,719,775
Where the need is greatest	68.55	5.03	£504,657

REGULAR GIVING KEEPS BALLIOL OPEN TO ALL

Ongoing donations allow us to support students with outstanding academic potential confidently and continually. Your gifts help current students in financial difficulty and make possible the vital work of widening access to a Balliol education for the very best applicants, regardless of background. Thank you for this invaluable support.

RELIEVING HARDSHIP



Coming from a comprehensive school, I thought that Oxford wasn't the place for me, but I decided to give it a go. After only 15 minutes of my interview at Balliol I knew I wanted to come here. I'd never had that kind of conversation before: sitting down to talk about philosophy with someone incredibly clever who was interested to hear what I thought.

The teaching here has been fantastic: the tutors have been amazing, both academically

and pastorally. But having to constantly watch every penny takes up emotional energy and makes it hard to focus. I'm particularly grateful for the very generous financial support I received when I faced a return from two years of medical leave. I wouldn't be here without it.

Having financial help has released energy, which I've put into my work. I've also done lots of student drama, including the Balliol charity musical last year, *Cinderella*, which I co-directed and choreographed. I'm equalities officer on the University drama committee, and I represented Oxford drama when we made an original musical about mental health and took it to the Edinburgh Fringe and London, raising £2,800 for the charity Sane.

"I'm so grateful for the support I've had. It has allowed me to spend my time at Balliol doing the things I feel passionate about. I've been able to throw myself into things, and that's how Oxford should be."

Daisy Porter (2013), BA Psychology, Philosophy and Linguistics



Ever since my English teacher at my school in Romania told me that Oxford was the best university in the world, it was my dream to come here. But with salaries in Romania being much lower than those in the UK, I knew that to do so would be hard for my family financially — I've seen parents go without food in order to support their children abroad.

Having a Student Maintenance Grant means that I've been able to focus on my studies. I want to do well, and I wouldn't have had time to try and earn money while

studying. My tutors are the best thing at Balliol. They're good in all the areas and they really care. My favourite part of the course is numerical analysis and optimisation, and Coralia Cartis (Fellow and Tutor in Mathematics) has inspired and guided me hugely with this. I hope I'll be able to use it in whatever work I do in the future.

Financial support has also saved my parents from making huge sacrifices. To show my appreciation, I've tried to give something back. I've worked with Vicky Neale (Whitehead Lecturer in Mathematics and Supernumerary Fellow) on outreach events and I'm part of the Mathemagicians group: we recently took part in Ireland's Maths Week on the streets in Dublin. I've been president of the Oxford Romanian Society and president of the Oxford students' maths society.

"To all the Old Members who've given money for student support, I'd like to say thank you: for my family, because otherwise they would have had to struggle, and from me because it's given me the time and the opportunity to develop myself."

Eliza Casapopol (2014), Mathematics



£499,498 was given to 207 students experiencing hardship



108 students received Student Maintenance Grants



students received access bursaries



23 students received Graduate Bursaries



70% of alumni donors make a regular gift



£25 average monthly gift made by direct debit

WIDENING ACCESS

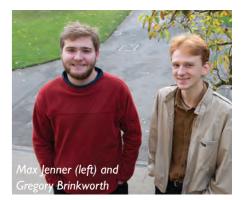


The David Freeman Outreach Officer, Pravahi Osman, works with prospective applicants, schools, and parents, aiming to counter misconceptions about Balliol and Oxford, in order to draw the very best applicants to study at Balliol, regardless of background. As a former deputy head teacher, Pravahi brings a wide-ranging understanding of schools to the role. A particular focus will be helping schools develop their own programmes for supporting able students.

The Floreat access programme for year 12 students has now run five times, with 95 students in total. Priority is given to disadvantaged students and students from schools which are under-represented at Oxford given the numbers of potential applicants or with low success rates for applications. Two Floreat students are currently at Balliol.

The Floreat programme was an invaluable opportunity to better understand the university to which I aspired to go. At the summer school, we had the opportunity to really experience Oxford. Having the chance to stay in College and to access the Bodleian Libraries opened our eyes to the city's wealth of knowledge and history. As we socialised in the JCR and ate in Hall, we got used to the dynamics of life in a collegiate environment. Crucially, we also gained a foretaste of an Oxford student's typical working process: everything from ordering books from the stack to frantically leafing through notes and obsessing over deadlines. The mini tutorials at the end of the week, where we could converse with leading academics without technically being members of the University, were a fantastic experience. It definitely pushed me to aim for Balliol.

Max Jenner (2016), BA Modern Languages



"In all likelihood, I would not have applied to Oxford, let alone Balliol, had I not taken part in the Floreat access scheme. The programme allowed me to meet similar people from local schools, helping me to grow in confidence both academically and socially, and helped me to realise that applying to Oxford would be the best thing I could possibly do to pursue my love of History."

Gregory Brinkworth (2016), BA History

Vicky Neale (Whitehead Lecturer in Mathematics and Supernumerary Fellow) has been inspiring public engagement with maths through her activities:

Last year, I worked with several thousand school students from age nine up (mostly teenagers), around the UK and at events we hosted here in Oxford. My role means that I am lucky enough to meet some of the most enthusiastic young mathematicians from this country and further afield. It is a great pleasure that I keep bumping into some of these young people this term as they are now first-year mathematicians in Oxford – some of our current Balliol students are people I met previously when they were at school.

GIFTS MAKE AN IMPACT ACROSS THE CENTURIES

Ever since Dervorguilla endowed the College in honour of John de Balliol, donations and bequests have played a vital role in the pursuit of academic excellence at Balliol. Whether through providing life-changing opportunities for talented students or endowing Fellowships to support the tutorial system, philanthropy shapes the College today and in perpetuity.

THE SNELL EXHIBITION

1699

Established by the will of John Snell in 1699, the Snell Exhibition has been bringing outstanding students to Balliol for more than 300 years.

Open to graduates of the University of Glasgow, who may read any degree in any subject, the Snell Exhibition has been awarded to students who have gone on to excel in many spheres, including:

Political economist **Adam Smith FRS** (1740), author of *The Wealth of Nations*

Mathematician **James Stirling FRS** (1743), who proved the correctness of Isaac Newton's classification of cubics; Stirling numbers, Stirling permutations and Stirling's approximation are named after him



Royal Physician **Matthew Baillie FRS** (1779), author of *Morbid Anatomy*, considered to be the first systematic study of pathology

Archbishop of Canterbury **A.C. Tait** (1829)

Victoria Cross winner Robert Blair (1852)

Masters of Balliol **Edward Caird** (1860) and **Professor Sir Drummond Bone** (1968).

Adam Smith by Carlo Marochetti



I wanted to come to Oxford because the Department of Zoology has a history of being at the forefront of developments, with some of the biggest names in the field.

I'm part of the mathematical ecology research group run by Professor Mike Bonsall, which uses

advanced statistical and mathematical methods to explore ecological problems. My DPhil addresses questions that arise from the use of genetically modified mosquitoes to help combat diseases such as Zika virus and dengue fever. GM mosquito releases can be used to suppress or replace existing populations, and it's important that policy makers understand the potential effects on the local ecology. I'm developing modelling frameworks to study how GMs interact with different species and the implications for population control.

My research is really interesting: I love it. It's collaborative, but my supervisor has also given me a huge amount of freedom. I don't think I'd have found that anywhere other than Oxford.

Being at Holywell Manor is amazing. The best part is the exposure to people who aren't doing what you're doing: it stops your focus being too narrow. I've loved meeting people in other subjects and I've made some wonderful friends.

All this has been facilitated by Balliol and the Snell Exhibition. So thank you, Mr Snell!

Robert Paton (2015), DPhil Environmental Research Zoology, Snell Exhibitioner



25,719,775 to Tutorial Fellowships and academic posts





THE JOHN HENRY JONES SCHOLARSHIP

2017

Balliol has recently received a magnificent gift of over £1.6m from an anonymous benefactor for the perpetual endowment of graduate scholarships in honour of Dr John Jones. The first two scholars are DPhil students Dominik Saman (Theoretical Chemistry) and Ketan Ramakrishnan (Philosophy), who have each received a 'JHJ Scholarship' in partnership with Oxford's prestigious Clarendon Scholarship.



"I am delighted and grateful on behalf of the College and all future scholars. For my own part I feel humbled by the naming of this scholarship after me. This is the start of a wonderful new scholarly community in Balliol."

John Jones (1961, Dean 1972-2002 and Emeritus Fellow)

"I am delighted that by setting up this scholarship we can celebrate John Jones's association with Balliol over the decades, as a student, fellow, dean, archivist and vice-master. Like John, I believe that if the brightest minds receive the opportunities and means to pursue their dreams, they will go on to give disproportionate contributions back to society."

Benefactor for the John Henry Jones Scholarship

Having the John Henry Jones Scholarship helped me to secure my place at Oxford. I feel very lucky to have been awarded the Clarendon Scholarship and a place at Balliol.

I am a DPhil student in Physical and Theoretical Chemistry, cosupervised by Professor Dame Carol Robinson and Professor Justin Benesch. My research focuses on small molecules called heat shock proteins. These can be found throughout the body and are vital for preventing various diseases. We try to understand fundamentally how heat shock proteins work and assemble. This knowledge could lead to novel treatments, or perhaps a cure, for proteopathic diseases such as Alzheimer's, Parkinson's, ALS (amyotrophic lateral sclerosis) and cystic fibrosis, among many others.

During my Masters I needed a paid job for about 20 hours a week, which meant compromise between spending time doing that and being in the lab. So I greatly appreciate the financial security this scholarship gives me: it will allow me to put more effort into my research, and I hope it will make my stay here in Oxford a pleasurable experience. Thank you.

Dominik Saman (2017), DPhil Physical and Theoretical Chemistry, Clarendon/John Henry Jones Scholar





44 undergraduates received Firsts in Finals



\$100,000 was awarded to a postgraduate on winning a public essay prize



undergraduates were awarded Scholarships and Exhibitions



achieved distinctions in graduate degrees

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COLLEGE FINANCES 2016/17

The year has been a successful one, with net income before gains of £4.2M: an increase of £2.8M compared to last year. This has been achieved through in-year legacies and donations of £6.7M – almost double the 2015/16 total – and the strong performance of the investment portfolio, generating £2.6M in income.

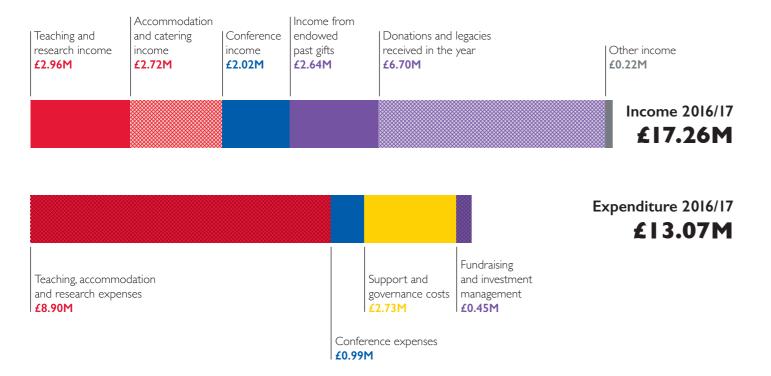
Our core income from tuition, research and accommodation has been steady compared to that of previous years. We continue to make the best use of our facilities, using the College buildings for conferences and external events in vacation periods, which has generated over $\pounds 2M$ in income for the second successive year.

We remain committed to the financial support we offer to our students, giving £1.2M (around 7% of our total income) to students in prizes, scholarships, bursaries and other financial help. Much of the financial support to students is only possible because of the generosity of alumni today combined with the income from endowment gifts, some dating back to the 17th century.

Our total costs have increased by £1M, in line with our budget expenditure. Following a strategic review of the College estate, in 2014/15 the College embarked on a long-term refurbishment plan.

Investment continued in 2016/17, with £1.6M being earmarked to this project in the year and a further £2M budgeted for 2017/18. Highlights of the programme in 2016/17 have included the refurbishment of Holywell Manor and the cleaning and repair of the Magdalen Street side of the main site. Work scheduled for 2017/18 includes repairs on the Hall roof and the continuation of the cleaning of the Broad Street façade.

During the year, planning permission was granted for the Master's Field development and we have invested £3.3M in the development to date from cash surpluses generated in the period. This investment in the future will allow all our undergraduate students to live in College, if they wish, whilst enhancing the College estate and generating a positive cash return over the life of the project.











Above: (left) work under way on the Broad Street façade and (right) Hall roof under repair.

Below: (left) MCRTV room after refurbishment and (right) stonework in the Garden Quad after cleaning and repair.

Value of the investment portfolio

(excluding bond proceeds)



For more information on the College's financial position, please see the full audited accounts at www.alumniweb.ox.ac.uk/balliol/donor-report.

Investment portfolio

The College's endowment has made a 10.2% average return over the last five years, which compares well against our peers, both in the UK and overseas. The total investment portfolio, which includes the proceeds from our bond raised in 2015 for the development of the Master's Field but not yet drawn against, was valued at £149M at year end: a gain of £9.1M in the year. The portfolio is managed on a total return basis, allowing us to generate growth and income. During the year we reduced our spend rate to 3.5% (from 3.75%) to preserve the portfolio for added security in the future.

Through the generosity of donors and returns on the market the portfolio is now £112M (excluding the proceeds from our bond) compared to £78M in 2013.



"A recent review of the College's endowment showed that our performance over the last five years ranks well against our peers, both in the UK and overseas, outperforming universities such as Harvard and Stanford."

Richard Collier, Finance Bursar

Douglas Carter

John Clark Nigel Clark

Anthony Chapman

BALLIOL'S BENEFACTORS

We thank alumni and friends who have made donations and given generously of their time throughout the year. Below are listed all donors who have made gifts of all sizes during the period I January to 31 December 2017.

Tom Field

Jeremy Syers

Richard Sykes

Tom Ulrich

1957

Philip Varley*

Peter Bayley

Iain Brash

Alan Budd

John Crooks

Ninian Fadie

Tony Hillier

Roger Jefferies

Bryan Keeping

David Kingston

Robert Morris

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