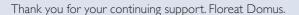


From the Master

We have developed the focus of our annual report, published for the first time last year, in order to highlight the impact of donations on every aspect of College life. It still includes, of course, details of our financial position for the year 2013/14, and is a testament to the support the College receives from Old Members and Friends.

As ever our focus is on helping our students, financially and pastorally but also academically, by matching the tutorial provision offered by the wealthiest colleges, which can now be significantly more than we have traditionally been able to provide. The tutorial system is not only about individual contact but about contact with Fellows who are leaders in their research field. There is nothing new in this, but year by year it becomes more expensive to provide. Meantime at graduate level the challenge is to fund as many of our students as possible to compete for the best with our United States rivals in particular. The Chancellor of the Exchequer's last Autumn Statement may improve things marginally from 2016, but there is a long way to go.



Drummond Bone



Your Generosity in Numbers 2013/14

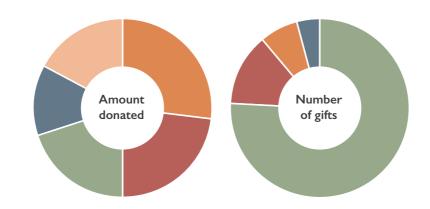
Support for the College continues to soar, well after the close of our 750th Anniversary Campaign.

During 2013/14, Balliol received gifts from over 2,000 Old Members and Friends, who gave more than £3 million towards key projects across the College.



How you gave in 2013/14

Amount donated	
Tutorial Fellowships & academic posts	52%
Student support & scholarships	20%
Where the need is greatest	18%
General endowment	10%
Number of gifts Where the need is greatest	76%
	13%
Student support & scholarships	
Student support & scholarships Tutorial Fellowships & academic posts	7%



The impact you made

Did your gift support the teaching of a leading academic by endowing a Fellowship? Or have you changed the life of a talented undergraduate who would otherwise not have studied at Balliol? The examples below show just how far your donations go.

Student support

Access Bursaries allowed **37 undergraduates** to apply for financial aid before arriving at Balliol

159 students received Junior Maintenance Grants and Hardship Loans

Graduate Bursaries helped **31 graduates** who required assistance because of unforeseen circumstances

88 Balliol students received Oxford Bursaries



Academic talent, research & discovery

Undergraduates received **III** prizes, scholarships and exhibitions

21 scholarships awarded to graduates, ranging from Law and History to Atomic and Laser Physics and Neuroscience

20 BII grants for interdisciplinary projectsled by Balliol researchers – from Detecting
Supernovae to Big Data Machine Learning

£2.4m donated by alumni, with £1.6m matched by the University, endowed 2 tutorial posts in English and Philosophy

2 Fellows involved in the UK's new £120m national network of Quantum Technology Hubs

500+ undergraduate interviews conducted in December 2013; 110 Freshers arrived in October 2014

10 Westerman Pathfinders and, for the first time, a further 2 to Mexico visited 61 Old Members in 79 towns and cities of North America and Asia

2 European Research Council Grants awarded to Fellows in Computer Science and in History



Access & widening participation

Balliol hosted **96 outreach events**

90 school children experienced Oxford at our Subject Taster Days

Balliol took part in 3 University-wide Open Days

Each year, **20 sixth-formers** will receive Oxford-style teaching in the Humanities with the launch of the Floreat Access Programme

Library & Historic Collections Centre

24,443 books borrowed from the Library and 905 new books purchased

68 Old Members donated **130 books** to the Library

Alumni purchased **55 old library chairs**, raising £11,500 for the Library

I,021 research enquiries were answered using the College's Historic Collections



Sport, drama & music

I dramatic revival: the MCR's production of Shakespeare's Twelfth Night revived the Holywell Manor Garden Play

Old Members supported ${f I0}$ ${f Blues}$ and ${f I0}$ ${f Half-Blues}$ in sports ranging from athletics and football to swimming and cricket

28 Cadle Grants were awarded to Balliol sportsmen and women

40 choir members performed 3 concerts in two locations in Florence, Italy

The BCBC beat Trinity by **I.5 lengths** at the Christ Church Regatta in 2013, and came 2nd in 2014

5 Cuppers wins in rugby, alternative ice hockey, karting, korfball and frisbee

BALLIOL COLLEGE ANNUAL REPORT 2015

BALLIOL COLLEGE ANNUAL REPORT 2015

Balliol People



A recipient of a Maintenance Grant thanks Annual Fund donors

Josh Matley, a fourth-year Chemistry undergraduate and Brackenbury Scholar, thanks Annual Fund donors for giving him the opportunity to study at Balliol

Ever since I can remember I wanted to study at Oxford. Balliol was my first choice, because it has a reputation of excellence and has always had a very diverse student base, and because its student support is second to none. I still remember the day I got my offer: I saw

the postman walking up to the front door and I snatched the envelope out of his hand as he put it through the letterbox! My mum and I were ecstatic. It was the best Christmas present I got that year.

My Chemistry course is very challenging and the work has been incredibly difficult at times, but it's definitely been worth it. My tutors are all really approachable people, and I think they're getting the best out of me. For my Part II project I'm making a catalyst to generate a biodegradable,

Josh in his Chemistry lab

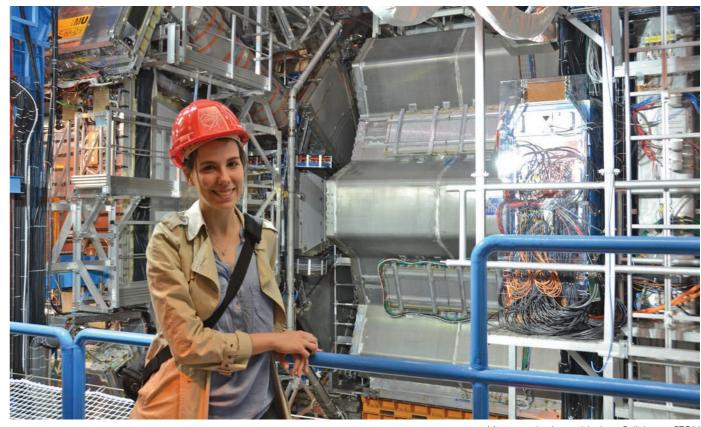


biorenewable, multifunctional polymer. Such a plastic could be used in pharmaceutical products for operations like hip and knee replacements, or more widely in consumer packaging.

Last year I received a Maintenance Grant from the College, as my student loan barely covered my accommodation costs, let alone costs for food, stationery, books, etc. The grant really helped ease my worries about running out of money and allowed me to concentrate on my course.

I give back to College by applying myself fully to my studies, being an active member of the JCR and representing the College in many different sports, including football and cricket. I was also part of the student telethon team in March, helping the College raise money to make sure other students can receive the financial support they need.

The money I received came from Old Members' donations to the Annual Fund, and I'd love to say thank you to all of you, because being at Balliol has been brilliant for me and I probably wouldn't have stayed without your support.



Mireia at the Large Hadron Collider at CERN

A DPhil scholarship funds a graduate's search for new subatomic particles

With the help of a graduate scholarship, Mireia Crispin-Ortuzar is pushing back the boundaries of scientific knowledge

At the age of 13 in her home country of Spain, particle physicist Mireia Crispin-Ortuzar (2011) wrote in her diary, 'One day I'd love to go to Oxford.' But after she had done undergraduate degrees in Music and Physics at the University of Valencia, it proved very hard for someone with her background to get funding for a graduate degree at Oxford – until Balliol's Foley-Béjar Scholarship, funded by Martin Foley (1951), gave her a unique chance. Now as a graduate at Balliol, Mireia is a member of the ATLAS experiment at the Large Hadron Collider (LHC) at CERN, searching for new discoveries

in the head-on collisions of protons of extraordinarily high energy. ATLAS will learn about the basic forces that have shaped our universe since the beginning of time and will determine its fate.

One of the questions that Mireia and her colleagues at the LHC are trying to answer is the origin of dark matter. It is believed that up to 80 per cent of the matter content of the universe is dark matter, but little is known about it. Mireia's job is to analyse particles created by colliding protons, looking for any hints of dark matter and anything that could advance our understanding of particle physics. For this work she has won the Winton Prize for 'the most promising DPhil student in Physics in the area of Statistical Analysis of data'.

The tools and technologies being devised for CERN's cutting-edge experiments can also be used in other fields, such as big data analysis and medical physics. For instance, Mireia hopes to apply her data analysis techniques to radiogenomics, which enables genetic information to be matched to the quantitative information we get from medical scans.

Thanks, then, to an Old Member who wished to give a student of ability the kind of opportunity to study at Oxford that he had enjoyed in 1951, Mireia is conducting pioneering research with wide-ranging potential impact. It could even tell us what 80 per cent of the universe is made of.

Studying at Balliol would have been only a dream without the remarkable donor who funded my scholarship. He has given me the opportunity to work on a fascinating topic together with some of the best researchers in the field. Being at Balliol is an incredible experience. We have one of the most active graduate communities in the University, which has helped to make my time at Oxford a very fulfilling one. I am involved in many interesting activities, including organising outreach science events for secondary school students.

Mireia Crispin-Ortuzar, DPhil Particle Physics

BALLIOL COLLEGE ANNUAL REPORT 2015



Donations secure academic excellence in perpetuity

Inspirational teaching in two subjects at Balliol is now certain to continue for ever

Old Members have recently endowed two Balliol Fellowships in perpetuity: one in English, held by Professor Seamus Perry, and one in Philosophy, currently held by Professor David Wallace. By donating a magnificent £1.2m for each post, which was matched by £800k per post from the University's Teaching Fund, our alumni have secured the future of these important subjects for Balliol.

Seamus perfectly fulfils the glorious image of a literary don.

Sitting by him in Hall is always an opportunity to be treated to some riotous anecdotes about early Balliol life, and in our tutorials we can look forward to a cup of tea and some pearls of wisdom for our essays.

Georgina Wilson, Third-year

English undergraduate

Seamus Perry, who first came to Balliol as a Fellow in 2003, is immensely popular among his students. Seamus perfectly fulfils the glorious image of a literary don. Sitting by him in Hall is always an opportunity to be treated to some riotous anecdotes about early Balliol life, and in our tutorials we can look forward to a cup of tea and some pearls of wisdom for our essays, says Georgina Wilson, a third-year English undergraduate.

Seamus's research interests are in Romantic poetry and thought, especially Coleridge and Wordsworth, and post-Romantic English poetry, in particular Tennyson, Eliot, Auden and Larkin.' I am currently working on an edition of poetry and prose by Matthew Arnold. I also spend quite a bit of time working on the journal Essays in Criticism, which I co-edit with Christopher Ricks (1953),' he says.

The main focus of David Wallace's work has been the Many Worlds interpretation of quantum mechanics. He explains: 'This – incredibly – implies that the world we

live in is one of unfathomably many parallel copies. I've argued that this crazy-sounding theory is actually rather conservative: it's just what arises if we take quantum theory - our best theory of the microscopic world - completely seriously and literally.' David's book on this subject, The Emergent Multiverse, won the Lakatos Award for an outstanding contribution to the philosophy of science'. He is now moving on to 'what distinguishes the past from the future in modern physics, and in particular why the processes and laws we see in the everyday world involve an asymmetry between past and future that isn't present in fundamental physics'. In all his work, David says, he's 'interested in starting with a clear grasp of what contemporary physics says, and then analysing that account with philosophical rigour.'

David's rigour was one reason why the JCR gave him its teaching excellence award in 2014. 'His marking is notoriously exacting, and he makes sure to treat us like adults, holding us accountable for ambiguous phrasing and questionable views,' read one

What giving means to us Simon and Jane Hallett

Simon Hallett came to Balliol as an undergraduate in 1974 to study PPE, and is currently Chief Investment Officer at Harding Loevner in New Jersey, USA. Simon and his wife Jane met at Oxford, and in 2014 led the endowment of the Fellowship in Philosophy.

"We've met both David and Seamus, heard them speak about their work, and, while a little dazzled by their brilliance, were particularly impressed by their evident enthusiasm, not just for research but for teaching. Funding the position of one of these two wonderful educators has been immensely gratifying. It is very rewarding to know that we have been responsible in a small way for helping to keep the Balliol tradition of intellectual inquiry and undergraduate teaching alive."

testimony, which also said: 'As well as being far and away the cleverest person we've ever met, the time we have spent with David Wallace in his teaching capacity over the past few years has never failed to be captivating and extraordinarily worthwhile.'

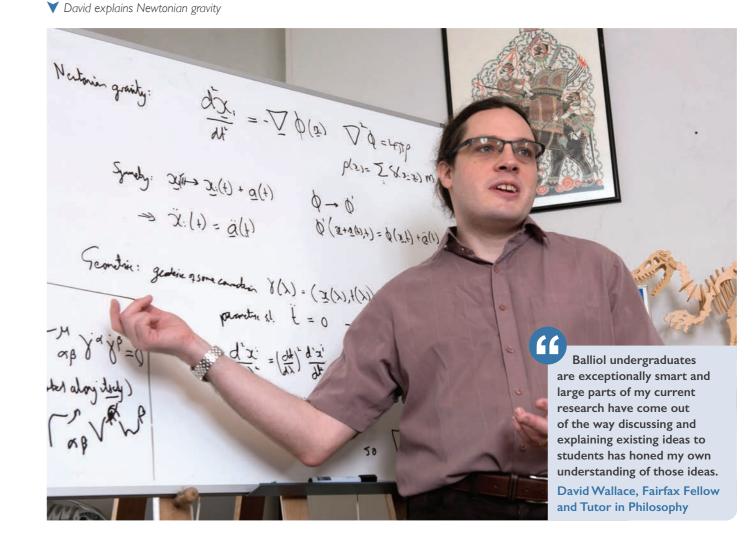
Both these outstanding academics acknowledge what their students give them in return. 'Balliol undergraduates are exceptionally smart and large parts of my current research have come out

≺ Seamus and Georgina discuss Larkin

of the way discussing and explaining existing ideas to students has honed my own understanding of those ideas,' says David; while Seamus values 'the way you repeatedly encounter things in your teaching that you thought you knew all the way down, and then find out that you didn't, quite, after all' — an aspect of the tutorial system that reminds him of Larkin's lines about a university library: 'New eyes each year / Find old books here, / And new books, too, / Old eyes renew;

/ So youth and age / Like ink and page / In this house join, / Minting new coin.'

Having academics of the calibre of Seamus and David and the opportunity for students to engage with them directly through the tutorial system are fundamentals of an Oxford education. The endowment in perpetuity of these two Balliol Fellowships underpins the academic excellence that Balliol is all about.



T.

Legacies build up the endowment and strengthen Balliol

The Balliol endowment has been built over many generations, in large part by gifts in wills and the capital gains on these investments. The College continues to thrive because of the foresight of these individuals and is privileged to steward these gifts so that future generations can benefit.

Today, the College's endowment provides a very significant proportion of our annual income, and is essential to Balliol's ongoing support for scholarships, bursaries and hardship grants; for tutorial Fellowships across the arts, humanities and the sciences; and for the maintenance of the College's historic buildings.

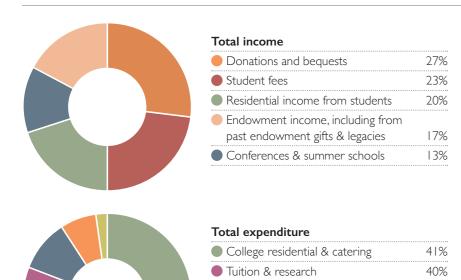
More than 270 Old Members belong to the College's Greville Smith Society, which recognises all those who have included Balliol in their will. The Society will welcome the 43 new members who joined in 2013/14 at its annual dinner in March.



"Balliol was a very important part of my education, and I'm pleased to contribute to its continued financial strength with regular donations and a gift in my will. I want to help ensure that the opportunity the College represented for me is available to others in the future."

Caleb Wright (1995), Classics

Financial performance



Other

Conferences residential & catering

Alumni relations & fundraising

expenditure for the kitchen renovations and other investment in infrastructure.

The figures in the charts to the left are extracted from the College's statutory audited financial statements for the year 2013/14, which were approved by Governing Body on 8 December 2014. They show that the ongoing generous support of Balliol's donors is crucial, if the College is to continue to build its endowment whilst

also achieving many of its academic and

operational objectives now and in the future.

10%

7%

2%

Generous alumni support, together with

ongoing income diversification and careful

cost control, contributed a very positive

financial performance for the College in

2013/14. Income from all activities was

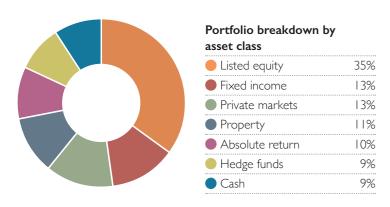
£12.62m, including £2.3m in new capital

Expenditure, at £10.30m, reflected our

typical composition of costs, with increased

donations to be transferred to the endowment.

Endowment update



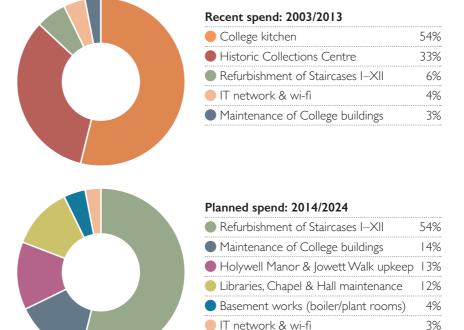
In June 2014 the College combined the Investment Committee and Appeal Trustees into one body – extending the valuable guidance it receives from individuals with relevant financial and commercial expertise to the overall Endowment. Whilst in practice we had been running our investment strategy as part of a co-ordinated process, it is timely to put these two bodies together and move to a majority of external committee members.

Dick Collier, Finance Bursar

The value of the College's endowment funds stood at £82.1m as at 31 July 2014, up £5.4m from one year ago on a like-for-like basis. Over the 12 months to 31 July 2014 the investments performed in line with market conditions, with a total return after expenses of 6%. For the five year period to 31 July 2014, endowment returns were 7.9% per annum, excluding the value in our private equity portfolio which we have built over recent years. These holdings are beginning to mature and we anticipate a positive return in the coming years.

The College's endowment portfolio is overseen by a revised Investment Committee comprising the Master, the Finance Bursar and several Fellows, along with several external finance professionals, the majority of whom are Old Members. The committee's investment objectives are to achieve maximum total returns in the long term, while reducing market risks where possible, while generating sufficient assets to meet the College's annual spending needs. As noted in the 2012/13 Annual Report, the College has now reduced its spending rule, based on a four-year rolling average of endowment value, to a drawdown of 3.75%. Our aim is to promote sustainability and intergenerational equity for future students and Fellows.

Capital expenditure



Over the last decade leading up to the College's 750th anniversary year, Balliol has spent more than £10m on infrastructure projects, including a major overhaul of the kitchen and also a new home for our archives at the Historic Collections Centre at St Cross Church, which was funded entirely through donations from Old Members and Friends.

A major survey of the College's estate was undertaken in late 2014. Following the recommendations from this exercise, we plan to invest a further £10m over the next decade improving the College's accommodation and facilities on the main site and elsewhere. This will include essential work on the external masonry on our main site, preserving our historic buildings for future generations of students and Fellows, and significant projects on the Libraries, Chapel and the Hall.

Gift Aid reminder for UK donors

UK donors giving via Gift Aid are reminded that you must pay an amount of Income Tax and/or Capital Gains Tax for each tax year that is at least equal to the amount of tax that all the charities or Community Amateur Sports Clubs (CASCs) that you donate to will reclaim on your gifts for that tax year. Other taxes such as VAT and Council Tax do not qualify. Balliol College will reclaim 25p of tax on every £1 that you give on or after 6 April 2008. If your circumstances change and you no longer pay income tax and/or capital gains tax equal to the tax that Balliol reclaims, you should cancel your declaration.

Balliol's **Benefactors**

We extend our deepest appreciation to Old Members and Friends of Balliol who have made donations and given their support to fundraising campaigns throughout the year. We also thank those who wish to remain anonymous. Below are listed all donors who have made gifts of all sizes during the period I January to 31 December 2014.

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donors

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And 2 anonymous

*indicates deceased

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